



September 9th, 1813

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

Many thanks for your letter enclosing the communication from Mr. Sidney Low together with your seal. I agree with you that at present our own University requires all the local support that we can obtain, and his scheme appears to me to be rather too elaborate. In view in the University, I am convinced, a chair of Geography at the earliest possible moment, though with our other demands I do not see where it is to come from.

With kind regards, I am,

Yours sincerely,

President.

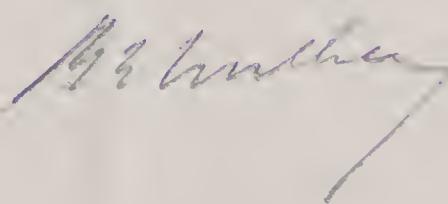
*The Canadian Bank of Commerce**Head Office.**Toronto 15th October 1913*

Dear Mr President:

University

In the Annual Report of the Bureau of Industries issued by the Province of Ontario you will find at the beginning of Part III, Municipal Statistics, the assessment of the Province, which has grown from \$694,380,000 in 1886, to \$1,417,367,000 in 1911. Half a mill on the latter would give \$708,683.

Yours sincerely



R. A. Falconer, Esq., C.M.G., LL.D.

University of Toronto

Toronto

October 16th, 1913

Sir Edmund Walker,

Chairman, Board of Governors, University of Toronto.

Dear Sir Edmund:

Many thanks for your note with the statistics giving the assessment of the Province. I suppose that the assessment is increasing rapidly, but if the other universities were to be brought into the Province as well as our own a half will on this assessment would not meet our needs very long. Of course if they were to grant as in the United States buildings in addition there would not be the same trouble.

I shall do over before long to have a conversation with some of the Ministers at the Parliament Buildings and see if I can get any suggestion as to how they view the situation.

With kind regards, I am,

Yours sincerely,

President.

Sir Edmund Walker,

October 31st, 1913

Chairman, Board of Governors, University of Toronto.

Dear Sir Edmund:

Not until this morning did Mr. Lash finally advise the Superintendent to pay the duty demanded by the customs authorities on certain apparatus and supplies that have been lying for varying periods in the King's Warehouse.

By instruction of the Board the Bursar advances to the Superintendent amounts which at any one time are not to exceed \$600. The vouchers for the amounts expended have been coming in so slowly from the departments that the Bursar cannot advance him any more at present. Many of these supplies etc. have been lying so long that the departments are clamouring for them. It will facilitate speedy delivery if you will authorise the Bursar to advance the limit by \$600, which will gradually be repaid from the appropriations of the departments in question.

Yours sincerely,

President.

505

December 23rd, 1913

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

The same clipping was sent to me anonymously. In that definite matter I do not think there is anything worthy of mention. There are always a few extravagant fellows in a large body of men, and the greatest misfortune is not their talking rashly, but men in responsible positions treating their talk as though it were something serious.

As to the other matter, I am afraid that there was an undue exhibition of party feeling in the receptions given to various speakers last Tuesday night, and yet Mr. Hanna himself got a very ~~friendly~~ reception. I did all in my power to neutralise possible turning of the occasion to partisan purposes, and on the whole I think there was less to complain of than I might have anticipated. I have let it be known widely from the beginning that I was opposed to the introduction of party politics into the student society of University College, but I am convinced that more harm would have been done by suppressing it. From inquiries in well-informed quarters, I am told that a large number of the best students have been opposed to it, and that there is an actual movement on foot to eliminate it. I cannot be sure as to the extent of the movement. At the same time it has to be recognised I think that the liberals are overwhelmingly strong in University College, as I understand they have always been.

With the season's greetings, I am,

Yours sincerely,

March 10th, 1914

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

In answer to Mr. Ellis I think the only reply is that after considering the matter very carefully I have recommended the Board of Governors that it would be unwise to continue Mr. Ross as Lecturer for next year. My recommendation has been made after long consideration and inquiries from a variety of sources. We are also fully seized of the fact that more practical instruction in Forestry should be given, and we hope that in making a new appointment we shall be able to provide for this more effectively than has hitherto been done. I do not think it necessary or wise to give Mr. Ellis the names of those who have been consulted, but I have information not only from members of the staff but from reliable men outside, and from men who have not been connected directly with our Faculty but who are not in the work of Forestry.

With kind regards, I am,

Yours sincerely,

President.

SOL

December 30th, 1913.

Sir Edmund Walker  
Canadian Bank of Commerce  
Toronto

My dear Sir Edmund:

After talking the matter over with Mr Campbell, and making calculations on the basis of the Bursar's figures, I am sending you the following statement with regard to the work of the central heating Plant, which I think you will find to be correct.

I am enclosing Mr Campbell's memorandum giving the comparative cost of the operating of the power plant in the last two years.

With the compliments of the Season, I am,

Yours sincerely,

President

Encs.

The second year of the operation of the Central Heating and Lighting Plant having been completed, the Governors are in a better position to estimate the results that may be expected from its operation.

Messrs. Griggs and Holbrook, the Engineers who constructed the Plant, were paid \$5000.00 for supervision, in order to demonstrate that it could be run at a cost reasonably near the original estimates. Exclusive of this \$5000.00, the gross expenditure for 1912-1913 was \$42,148.00 as against \$48,368.00 in 1911-1912. Several additional buildings were connected with the Plant, thus increasing the total surface of radiation from 136,000 square feet in 1911-1912 to 170,221 square feet in 1912-1913. The best proof that the venture has been successful is the fact that the cost per square foot of radiation for University buildings, which before the Plant came into operation, was 41.5¢ was reduced in 1911-1912 to 36.6¢, and in 1912-1913 to 24.5¢.

An additional important advantage resulting from the installation of the Plant is the increased space for University purposes which has been afforded by dis-used boiler rooms, and by the removal of the necessity of providing boiler accommodation in the new buildings.

January 16th, 1914

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

I am afraid that the proposal made by Mr. Edgecombe Staley is one that we cannot entertain. If it should happen in the near future that the Governors are in the position to provide assistance for Mr. Langton it will be necessary to appoint some one who could be an understudy for the headship of the department. The subjects on which Mr. Staley proposes to do work for the University do not cover sufficiently wide fields for us to make a definite appointment in order to cover them. Already we have courses of lectures in the Fine Arts illustrated with views, and while we must look forward in time to a full professorship in the Fine Arts, meantime we cannot do much more than we are at present attempting to accomplish. I regret to have to answer this way, but I see no other course open.

I am returning Mr. Staley's letter to you.

Yours sincerely,

President.

January 17th, 1914

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

I have just seen Mr. Vincent Massey about the proposal to place a bust of his grandfather in the new building. He is opposed to the suggestion. He would like to have a small tablet placed somewhere in the building, but his feelings are that the family relationships to the building should not be overemphasised.

With kind regards, I am,

Yours sincerely,

President.

494

January 29th, 1914

Sir Edmund Walker,  
Chairman, Board of Governors of the  
University of Toronto.

Dear Sir Edmund:

I have entered in my book  
Thursday, March 19th, as the day for the  
opening of the Museum so that nothing else  
may interfere with it.

Yours sincerely,

President.

February 23rd, 1914

Sir Edmund Walker,

Chairman, Board of Governors, University of Toronto.

Dear Sir Edmund:

I am returning to you the copy of the draft By-law respecting the relations between the Bursar's and Superintendent's office in the matter of collecting monies. It seems to me to embody very clearly the main principles that should be observed.

Yours sincerely,

President.

March 3rd, 1814

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

I am returning the draft of the address for His Royal Highness. I think that it is very concise and covers the ground admirably. There is one place in which I am not quite clear as to your meaning. Perhaps the addition of a word might remove any doubt.

Yours very sincerely,

President.

*486*  
The Canadian Bank of Commerce

Head Office.

Toronto 3rd March 1914

Dear Mr President:

University

I enclose letter from Mr Lucas,  
together with a copy of my reply.

I think perhaps that it had better be placed  
in your files, rather than in those of the Bursar.

Yours faithfully

R. A. Falconer, Esq., C.M.G.

President, University of Toronto

Toronto

*B. G. Walker*

March 4th, 1814

Sir Richard Baker,

Chairman, Board of Governors of the  
University of Toronto.

Dear Sir (or you):

I have your letter enclosing that from Dr. Mr.  
Lucas. I will have it as you suggest so that we may have it  
to refer to if necessary.

I leave today for Syracuse and Rochester, and  
expect to be home by Saturday morning and to be ready after that  
for any interview.

Yours sincerely,

President.

480  
*The Canadian Bank of Commerce*

*Head Offic.*

*Toronto* 11th March 1914

Dear Mr President: University

Refering to your letter of the 10th instant, I return for your files Mr Milis' letters, together with a copy of my reply, which I shall not mail until tomorrow in case you should have anything further to add to it.

Yours faithfully

*H. A. Fullerton*

H. A. Fullerton, Esq., C.M.G.

President, The University of Toronto

Toronto

H.A.C.

101

11th March 1914

Dear Sir:

University

I have your letters of 3rd ultimo and 3rd instant.

I must apologize for not answering your first letter earlier, but after some discussion of the matter I have been awaiting further information from the President.

I have found that the views here regarding the value of Mr. Ross' services were very different from those expressed in your letter. After very careful consideration of the matter the President, who is responsible for appointments, has stated to the Board of Governors that he does not think it would be wise to allow Mr. Ross to continue as lecturer for next year.

I can assure you that we feel that more direct instruction should be given and we hope that in making the new appointment we shall be able to provide more effectively than has hitherto been done.

In reaching his conclusion the President has consulted not merely those who are connected with the staff of the University

Ellis, L.M. -5-

Several  
but ~~many~~ people outside of the University who are interested  
in the work of forestry.

I am indeed sorry to have to send a reply to your commi-  
cation which will not be satisfactory to you.

Thanking you sincerely for your interest in the University,

I am,

Yours faithfully

L. M. Ellis, Esq.

Assistant Superintendent of Forestry

Canadian Pacific Railway

Department of Natural Resources

Ottawa, Ont.

March 10th, 1914

Sir Edmund Walker, C.V.O.,

Toronto.

Dear Sir Edmund:

I have your note stating that the time for the meeting of our University Committee with the Government has been definitely fixed for Tuesday, the 24th, at twelve o'clock.

I am enclosing for you a memorandum covering as far as I remember the items that are to be covered in our estimates for expenses.

With kind regards, I am,

Yours sincerely,

President.

### I. Maintenance.

We should take as our basis our present year's expenditure. Of this we are to receive from the Government, legislative grant £435,000

For the Faculty of Education	15,000
Deficit	82,000
	-----

Total £532,000

For the next five years the University will require an annual increment of £50,000 in order to meet our current expenditure, and a very small increase in the way of equipment of library, maintenance of buildings, and additions to the staff, which are necessary for the efficiency of the University.

### II. Buildings.

* Gymnasium and Swimming Pool for Part House	£100,000
* Gymnasium and Playgrounds for University Schools	100,000
A new building for Applied Science	500,000
A wing for Anatomical Department	150,000
Accommodation for Botany and Forestry	100,000
Building for University College	250,000
Men's Building, including gymnasium etc.	100,000
Completion of Convocation Hall	100,000
	-----
	£1,400,000

These are the lowest estimates. We should therefore ask for a million and a half towards a building programme to cover the next five years. If £300,000 a year were financed for us we should be able to maintain these buildings as they come on gradually.

\* These items must be provided at once.

April 20th, 1914

Sir Edmund Walker,

Chairman, Board of Governors of the University of Toronto.

Dear Sir Edmund:

I am enclosing you a letter from the Bursar which sets forth the way in which we arrived at an estimate of our needs for the year. Until our estimates are definitely made up we cannot say with any accuracy what they will be, but I think that our position should be that judging from recent years the expenditure for maintenance above revenue cannot safely be put at less than £120,000.

The two urgent items in the building programme are £100,000 for Hart House and £100,000 for the Faculty of Education. How we are to meet them out of capital I do not see, and certainly we could not pay the interest on debentures out of our future maintenance unless altogether different arrangements are made. We require, however, from the Government some assurance that our estimates will be allowed to go into effect on the first of July.

Yours sincerely,

President.

March 30th, 1914

Sir Edmund Walker,

Chairman, Board of Governors,

University of Toronto.

My dear Sir Edmund:

I have gone over your letter to Mr. Lucas, the draft of which you were good enough to send me, and I have submitted it also to the Bursar. We both agree that it contains an accurate summary of our requirements. I think it puts them before the Government very concisely.

Yours sincerely,

President.

April 30th, 1914

Sir Edmund Walker,

Chairman, Board of Governors of the

University of Toronto.

Dear Sir Edmund:

I am sending you a clipping  
which is interesting. It came from the  
Stratford "Herald".

Yours sincerely,

President.

May 2nd, 1914

Sir Edmund Walker,  
Toronto.

Dear Sir Edmund:

I am sending a copy of the letters with regard to the Hospital to the Bursar and am asking him in accordance with your request to have them read at the next meeting of the Board. They are a splendid tribute to the work that has been done by Mr. Flavelle and his associates.

Yours sincerely,

President.

May 8th, 1914

Sir Edmund Walker,

Canadian Bank of Commerce, Toronto.

My dear Sir Edmund:

I have seen Dean Fernow and after consultation with him I have drafted the accompanying letter which if you think meets the situation I will send to Mr. Ross on the understanding that he sends me a letter of resignation. I do not see very well what more we can do to make his withdrawal easier and to help him in securing some other position. In this letter I have endeavoured to state what could be said in favour of Mr. Ross and at the same time to set forth the truth of the situation as it is in the Faculty of Forestry.

I am,

Yours sincerely,

President.

Mr. A. H. D. Ross has for seven years served the University of Toronto in the Faculty of Forestry faithfully and to the best of his ability while the Faculty was in the stage of organisation and early development. He taught mensuration, protection, and utilisation, and for part of the time was in charge of the practice camp during the spring and fall months, and he has presented to me letters from students appreciative of his work. After these seven years it has been decided to give more emphasis to certain phases of the teaching in the Faculty the necessity for which has been revealed by our experience. Mr. Ross has therefore resigned his position, but he carries with him our good will and hope that he will soon find employment such as his experience with us may have fitted him for.

June 13th, 1914

Sir Edmund Walker,

Chairman, Board of Governors of the  
University of Toronto.

Dear Sir Edmund:

Will you please keep in mind the  
appointment of Kurata as preparator in the Museum ?  
I have not nominated him for re-appointment in the  
University.

With kind regards, I am,

Yours sincerely,

President.

COPY

95 Wellesley Street

Toronto, Canada

June 19th, 1914

Dear Sir Edmund:

Confirming recent conversations with President Falconer, I shall be glad to give a sum up to Three Thousand Dollars (\$3,000) to be used on account of salary for the Head of the proposed Social Service Training School, providing a suitable man can be found to take the position.

If I live, and am able to do so, I hope to give a like amount for each of two succeeding years - by which time I believe this new branch of training will have justified itself in the eyes of every member of the University Senate.

Faithfully yours

(Sgd) Sarah T. Warren

Sir Edmund Walker, C.V.O.

Toronto

